Spotlighters Theatre Sept 12, 2016 Board Meeting Agenda

- I. Minutes
- 2. General Business

Jay Gilman

Downtown Partnership Membership (\$500)

- 3. Finance Reports
 - a. Review of P&L for end of year 15/16
 - b. Show Reports for end of 15/16 Season
 - c. New format for 16/17 season
 - d. Financial Standing

Checking \$15,627.05 Savings \$3,000.85 LoC \$8,031.41

- 4. Education Reports
- 5. Fund Raising / Development

Board Members need to be active in fund raising.

How do we develop our Individual Donors within the theatre?

What can board members do to increase Individual Donors and/or secure new audience members?

- 6. Committee Reports need to request reports before meeting.
 - a. Artistic need to re-schedule
 - b. Finance reports
 - c. Education reports
- 7. AHC

Grand contract is secured and paid DJ is secured (\$475)

Awards Rec'd

Invitations Mailed - 338 by Spotlighters; 45 provided to V Lancisi

Additional for Board to send

8. Relocation Update / Feasibility Study / Management Study

BDC Review Commission should be meeting this week for initial decision

If approved will go to BDC Board of Directors for final decision, could be as early as mid-October or could be later.

- Management Study:

Reviewing current duties of Artistic Managing Director / to determine which tasks will be re-assigned to future staff Develop a theatre Projects/Tasks Calendar

Develop a list of policies and procedures to be formulated by Board - HR Policies will be important and development of basic operating procedures for the theatre: How does the work of the theatre get done? What are hard deadlines for items?

Interns

Valerie Blaemire - Development 8hr/wk (Grad - Arts Admin)

Danae Bell - Community Development 8hr/wk (Communications/Community Development - UMBC)

Brandi Bell - Tech/Front of House 8hr/wk (Theatre Production - Coppin)

Daniel Weissglass - Tech/Lighting 4-5 hr/wk (Grad - JHU Physics)

September 1 - 12, 2016

| | Sep 1 - 12, 16 | Budget | \$ Over Budget |
|---|------------------|--------------------|--|
| Ordinary Income/Expense | | | |
| Income 5100 · Income | | | |
| 5400 · AHC Income 5420 · AHC Ticket Sales 5430 · AHC Donations | 0.00 8,500.00 | 40.00 0.00 | -40.00 8,500.00 |
| Total 5408 · AHC Income | 8,500.00 | 40.00 | 8,460.00 |
| Total 5100 · Income | 8.500.00 | 40.00 | 8,460.00 |
| | ٥,٥٥٥.٥٥ | 40.00 | 6,400.00 |
| 5110 · Theatre Income (Programs) 5111 · Ticket Sales | 3,722.00 | 2,300.00 | 1,422.00 |
| 5112 · Program Ads | 0.00 | 150,00 | -150.00 |
| 5113 · Subscriptions 5115 · Misc Income | 415.00 29.00 | 600.00 0.00 | -185.00 29.00 |
| Total 5110 · Theatre Income (Programs) | 4,166.00 | 3,050.00 | 1,116.00 |
| 5200 - Grants & Donation Income | | | |
| 5200-1 · Facility Development Fund 5200-10 · FDF-Individual Donation | 2,550.00 | 0.00 | 2,550.00 |
| Total 5200-1 · Facility Development Fund | 2,550.00 | 0.00 | 2,550.00 |
| 5210 · General Grants 5214 · Foundation Grant | | | |
| 5214-12 · Abell Foundation | 0.00 | 2,000.00 | -2,000.00 |
| 5214-2 · Laverna Hahn Trust 5214-7 · Macht Foundation | 0.00 0.00 | 2,000.00 400.00 | -2,000.00 -400.00 |
| 5214-8 - JohnLeidy Foundation | 0.00 | 200.00 | -200.00 |
| Total 5214 · Foundation Grant | 0.00 | 4,600.00 | -4,600.00 |
| 5215 · Government Grants 5215-1 · FreeFallProgram | 800.00 | 320.00 | 480.00 |
| Total 5215 · Government Grants | 800.00 | 320.00 | 480.00 |
| Total 5210 · General Grants | 800.00 | 4,920.00 | -4,120.00 |
| Total 5200 · Grants & Donation Income | 3,350.00 | 4,920.00 | -1,570.00 |
| 5211 · Partner | | | |
| 5211-0 · Partner-Individual 5211 · Partner - Other | 0.00 2,079.00 | 2,000.00 | -2,000.00 2,079.00 |
| Total 5211 · Partner | 2,079.00 | 2,000.00 | 79.00 |
| 5220 · Educational Program Grants | 0.00 | 2,000.00 | -2,000.00 |
| 5300 · House Income 5310 · Concession Sales 5320 · Souvenir Sales | 112.60 0.00 | 100.00 40.00 | 12.60 -40.00 |
| Total 5300 · House Income | 112.60 | 140.00 | -27.40 |
| 5500 · Education Income 5513 · Acad-Schl-CurriculumPrograms | 6,548.50 | 1,200.00 | 5,348.50 |
| - | | | ************************************** |
| Total 5500 · Education Income | 6,548.50 | 1,200.00 | 5,348.50 |
| Total Income | 24,756.10 | 13,350.00 | 11,406.10 |
| Gross Profit | 24,756.10 | 13,350.00 | 11,406.10 |
| Expense 10000 · General & Accounting Expenses | | | |
| 11004 · Licenses | 0,00 | 20.00 | -20.00 |
| 11005 · Dues & Subscriptions | 0.00 | 180,00 | -180.00 |
| 11006 · Office Equipment 11007 · Office Supplies | 0.00 24.95 | 20.00 30.00 | -20.00 -5.05 |
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September 1 - 12, 2016

| | Sep 1 - 12, 16 | Budget | \$ Over Budget |
|--|-------------------|------------------|--------------------|
| 11008 - Postage 11011 - Internet Services | 115.99 180.00 | 40,00 72.00 | 75.99 108.00 |
| 11012 · Insurance-Com 40% | 0.00 | 32.00 | -32.00 |
| 11015 · Interest & Finance Charges | 0.00 | 50.00 | -50.00 |
| 11016 · BGE-H 927892 | 0.00 | 150.00 | -150.00 |
| 11026 · Bank Fee | 0.00 | 40.00 | -40.00 |
| Total 10000 · General & Accounting Expenses | 320.94 | 634.00 | -313.06 |
| 6000 · Theatre Expenses | | | |
| 6001 · Advertising-Promo-Marketing 6002 · Costumes | 103.92 0.00 | 80.00 80.00 | 23.92 -80.00 |
| 6003 · Props | 169.63 | 170.00 | -0.37 |
| 6004 · Sets | 76.48 | 40.00 | 36.48 |
| 6010 · Theatre Equipment 60100 · Lighting & Sound Equipment | | | |
| 60103 - Sound Equipment | 1.98 | 0.00 | 1.98 |
| Total 60100 · Lighting & Sound Equipment | 1.98 | 0.00 | 1.98 |
| 6010 · Theatre Equipment - Other | 0.00 | 100.00 | -100.00 |
| Total 6010 · Theatre Equipment | 1.98 | 100.00 | -98.02 |
| 6012 · Thtre-Repairs & Maintenance | | | |
| 6012-1 · Parking | 141.00 | 64.00 | 77.00 |
| 6012 · Thtre-Repairs & Maintenance - Other | 40.00 | 170.00 | -130.00 |
| Total 6012 · Thtre-Repairs & Maintenance | 181.00 | 234.00 | -53,00 |
| 6013 · Thtre-General Supplies 6014 · Royalties | 83.98 5,460.00 | 50.00 360.00 | 33.98 5,100.00 |
| 6016 · Credit Card Fees | 279.04 | 150.00 | 129.04 |
| 6017 · Arts People Fees | 0.00 | 140.00 | -140.00 |
| 6018 · Thtre-Rent(50%) | 650.00 | 260,00 | 390,00 |
| 6019 · BGE-T 039624 | 0.00 0.00 | 170.00 414.00 | -170.00 -414.00 |
| 6020 · Thtre-Salary(40%) 6021 · Printing (Ink Cost) | 500.00 | 250.00 | 250.00 |
| 6022 · PhotoCall | 0.00 | 60,00 | -60,00 |
| 6023 · Thtre-Comins60% | 0.00 | 60.00 | -60,00 |
| 6024 · Scripts | 0.00 | 20.00 | -20.00 |
| 6025 · Benefit Payment 6100 · Rental Tech | 0.00 0.00 | 140.00 100.00 | -140.00 -100.00 |
| Total 6000 - Theatre Expenses | 7,506.03 | 2,878.00 | 4,628,03 |
| 6028 · Professional Development Course | 0.00 | 200.00 | -200,00 |
| 66900 · Reconciliation Discrepancies | 9.03 | 0.00 | 9.03 |
| 7000 · Educational Programs | | | |
| 7100 · Academy Expenses | | | |
| 7101 · Acad-Staff | | | |
| 7101a · Acad-Ed Director | 0.00 | 400.00 | -400.00 |
| 7101k · AcadAdminCoordinator | 0.00 | 120.00 | -120.00 |
| 7101z · Acad-ExeDirector-Acad (20%) | 0.00 | 210.00 | -210.00 |
| Total 7101 · Acad-Staff | 0.00 | 730.00 | -730.00 |
| 7102 Acad-Supplies&Materials | 0.00 | 400.00 | -400.00 |
| 7104 · Promotional-Academy | 0.00 | 200.00 | -200.00 |
| 7105 · Acad-Rent (20%) 7107 · Acad Insurance | 260.00 0.00 | 104.00 20.00 | 156.00 -20.00 |
| / IU/ - MUAU HISUTATICE | | | -20,00 |
| Total 7100 · Academy Expenses | 260.00 | 1,454.00 | -1,194.00 |
| 7300 · Acad - Prof Development | 37.00 | 200.00 | -163.00 |

September 1 - 12, 2016

| | Sep 1 - 12, 16 | Budget | \$ Over Budget |
|--|--|--|--|
| Total 7000 · Educational Programs | 297.00 | 1,654.00 | -1,357.00 |
| 8000 · House Expenses 8003 · Receptions 8003-P · Reception Supplies | 0.00 | 140.00 | -140.00 |
| Total 8003 · Receptions | 0.00 | 140.00 | -140.00 |
| 8004 · Hse-Rent(20%) 8005 · Hse-Repairs&Maintenance 8006 · Sales Tax 8009 · Concession Supplies 8010 · Souvenir Cost | 260.00 117.60 0.00 0.00 0.00 | 104.00 12.00 8.00 100.00 66.00 | 156.00 105.60 -8.00 -100.00 -66.00 |
| Total 8000 · House Expenses | 377.60 | 430.00 | -52.40 |
| 9000 · Grant & Donations Expenses 9005 · Development-Sal(20%) 9006 · Development-Rent(10%) | 0.00 130.00 0.00 | 200.00 52.00 200.00 | -200.00 78.00 -200.00 |
| 9007 · Grants-Expenses 9010 · Development Intern | 0.00 | 200.00 | -200.00 |
| Total 9000 · Grant & Donations Expenses | 130.00 | 652.00 | -522.00 |
| 9500 · AHC Expenses 9501 · AHC Advertising 9502 · AHC Catering 9504 · AHC Promotional Materials | 175.00 6,550.00 434.00 | 0.00 0.00 100.00 | 175.00 6,550.00 334.00 |
| Total 9500 · AHC Expenses | 7,159.00 | 100.00 | 7,059.00 |
| Total Expense | 15,799.60 | 6,548.00 | 9,251.60 |
| Net Ordinary Income | 8,956.50 | 6,802.00 | 2,154.50 |
| Net Income | 8,956.50 | 6,802.00 | 2,154.50 |

| | Sep '15 - Aug 16 | Budget | \$ Over Budget |
|---|----------------------|---|---|
| Ordinary Income/Expense | | | |
| Income | | | |
| 5000 · Investments 45030 · Interest-Savings, Short-term CD | 10.14 | 0.00 | 10.14 |
| Total 5000 · Investments | 10.14 | 0.00 | 10.14 |
| 5100 · Income | | | |
| 5400 · AHC Income | 4.050.00 | 0.700.00 | 0.440.00 |
| 5410 · AHC Silent Auction Income 5420 · AHC Ticket Sales | 1,358.00 3,935.00 | 3,500.00 3,650.00 | -2,142.00 285.00 |
| 5430 · AHC Donations | 239.25 | 0.00 | 239.25 |
| 5450 · AHC Raffle Income | 122.00 | 0.00 | 122.00 |
| Total 5400 · AHC Income | 6,069.25 | 7,150.00 | -1,080.75 |
| Total 5100 · Income | 6,069.25 | 7,150.00 | -1,080,75 |
| 5110 · Theatre Income (Programs) | 0,000.20 | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| 5111 · Ticket Sales | | | |
| 5111a · Preview Tickets | 245.00 | 0.00 | 245,00 |
| 5111 · Ticket Sales - Other | 70,517.78 | 60,000.00 | 10,517.78 |
| Total 5111 · Ticket Sales | 70,762.78 | 60,000.00 | 10,762.78 |
| 5112 · Program Ads | 2,070.00 | 1,500.00 | 570.00 |
| 5113 · Subscriptions | 6,473.00 | 5,000.00 | 1,473.00 |
| 5114 · Gift Certificate | 156.00 | 0.00 | 156.00 |
| 5115 · Misc Income 5116 · Rental | 451.04 550.00 | 0.00 0.00 | 451.04 550.00 |
| 5118 · Props/Costume Rental | 500.00 | 0.00 | 500.00 |
| Total 5110 · Theatre Income (Programs) | 80,962.82 | | 14,462.82 |
| 5200 · Grants & Donation Income | | | |
| 5200-1 · Facility Development Fund | | | |
| 5200-10 · FDF-Individual Donation | 28,743.45 | 0.00 | 28,743.45 |
| 5200-11 · FDF-Grant | 10,000.00 | 0.00 | 10,000.00 |
| Total 5200-1 · Facility Development Fund | 38,743.45 | 0.00 | 38,743.45 |
| 5210 · General Grants | | | |
| 5214 · Foundation Grant | | | |
| 5214-1 · Baker Fund | 10,000.00 | 0.00 | 10,000.00 |
| 5214-10 · BHT | 0.00 | 1,500.00 | -1,500.00 |
| 5214-11 · CharlesThompsonCharitableTrust | 0.00 5,000.00 | 1,000.00 5,000,00 | -1,000.00 0.00 |
| 5214-2 · Laverna Hahn Trust 5214-3 · Rouse Foundation | 0.00 | 2,500.00 | -2.500.00 |
| 5214-4 - TRowePrice Foundation | 0.00 | 1,000.00 | -1,000.00 |
| 5214-5 · Cooper Family Fund | 0.00 | 1,000.00 | -1,000.00 |
| 5214-7 · Macht Foundation | 0.00 | 1,000.00 | -1,000.00 |
| 5214-8 · JohnLeidy Foundation | 0.00 | 1,000.00 | -1,000.00 |
| Total 5214 · Foundation Grant | 15,000.00 | 14,000.00 | 1,000.00 |
| 5215 · Government Grants | | | |
| 5215-2 · BOPA - Baltimore City | 1,000.00 | 0.00 | 1,000.00 |
| Total 5215 · Government Grants | 1,000.00 | 0.00 | 1,000.00 |
| Total 5210 · General Grants | 16,000.00 | 14,000.00 | 2,000.00 |
| 5250 · Improvements - Theatre | | | |
| 5252 · Theatre Seats 5254 · HVAC Donation | 25.00 100.00 | 0.00 0.00 | 25.00 100.00 |
| Total 5250 · Improvements - Theatre | 125.00 | 0.00 | 125.00 |
| 5260 · Equipment - Theatre | 0.00 | 1,020.00 | -1,020.00 |
| Total 5200 · Grants & Donation Income | 54,868.45 | 15,020.00 | 39,848.45 |

| | Sep '15 - Aug 16 | Budget | \$ Over Budget |
|---|---|--|--|
| 5211 · Partner 5211-1 · Partner-Show Donation 5211 · Partner - Other | 199.00 19,175.71 | 0.00 20,000.00 | 199.00 -824.29 |
| Total 5211 · Partner | 19,374.71 | 20,000.00 | -625.29 |
| 5220 · Educational Program Grants 5223 · Academy Grants-Foundation 5223-0 · Acad Grants-Foundation Other 5223-4 · ClaytonBakerTrust | 0.00 5,000.00 | 15,000.00 5,000.00 | -15,000.00 0.00 |
| Total 5223 - Academy Grants-Foundation | 7,000.00 | 20,000.00 | -13,000.00 |
| 5220 · Educational Program Grants - Other | 75.00 | 0.00 | 75.00 |
| Total 5220 · Educational Program Grants | 7,075.00 | 20,000.00 | -12,925.00 |
| 5300 · House Income 5310 · Concession Sales 5320 · Souvenir Sales 5330 · Misc Income | 2,884.80 1,210.00 63.58 | 4,000.00 795.00 0.00 | -1,115.20 415.00 63.58 |
| Total 5300 · House income | 4,158.38 | 4,795.00 | -636.62 |
| 5500 · Education Income 5510 · Acad-Tuition 5511 · Acad-AfterSchool 5512 · Acad-Workshops 5513 · Acad-Schl-CurriculumPrograms 5520 · Seminar & Workshop Fees 5522 · Acad-Ticket Sales | 5,073.85 1,040.00 360.00 1,108.37 455.00 946.00 | 15,200.00 750.00 0.00 0.00 0.00 1,000.00 | -10,126.15 290.00 360.00 1,108.37 455.00 -54.00 |
| Total 5500 · Education Income | 10,997.72 | 16,950.00 | -5,952.28 |
| Total Income | 183,516.47 | 150,415.00 | 33,101.47 |
| Gross Profit | 183,516.47 | 150,415.00 | 33,101.47 |
| Expense 10000 · General & Accounting Expenses 11003 · Marketing 11004 · Licenses 11005 · Dues & Subscriptions 11006 · Office Equipment 11007 · Office Supplies 11008 · Postage 11010 · Telephone Services 11011 · Internet Services 11012 · Insurance-Com 40% 11015 · Interest & Finance Charges 11016 · BGE-H 927892 11017 · Salary (10%) G&A 11023 · Penalties 11024 · Misc G&A Expenses | 177.74 325.00 1,225.20 729.96 2,101.35 781.96 0.00 2,337.48 664.25 0.00 2,296.46 1,464.00 35.00 77.12 | 0.00 400.00 1,195.00 100.00 2,700.00 1,020.00 936.00 864.00 1,400.00 3,610.74 3,307.88 3,192.00 0.00 1,140.00 | 177.74 -75.00 30.20 629.96 -598.65 -238.04 -936.00 1,473.48 -735.75 -3,610.74 -1,011.42 -1,728.00 35.00 -1,062.88 |
| 11026 · Bank Fee | 102.94 | 0.00 | 102.94 |
| Total 10000 · General & Accounting Expenses | 12,318.46 | 19,865.62 | -7,547.16 |
| 6000 · Theatre Expenses 6001 · Advertising-Promo-Marketing 6002 · Costumes 6003 · Props | 7,510.53 3,370.57 5,173.95 | 2,400.00 2,520.00 2,100.00 | 5,110.53 850.57 3,073.95 |
| 6004 · Sets | 321.54 | 1,500.00 | -1,178.46 |
| 6007 · Stage Mgr Fee 6008 · Tech Staff 6009 · Talent Fees | 0.00 0.00 | 300.00 300.00 | -300.00 -300.00 |

| | Sep '15 - Aug 16 | Budget | \$ Over Budget |
|--|-----------------------|----------------------|------------------------|
| 6009-5 · Spots Cabaret | 1,155.00 | 0.00 | 1,155.00 |
| 6009-6 · Musicians-Productions 6009 · Talent Fees - Other | 5,570.00 422.10 | 5,040.00 0.00 | 530,00 422.10 |
| Total 6009 - Talent Fees | 7,147.10 | 5,040.00 | 2,107.10 |
| 6010 · Theatre Equipment | | | |
| 60100 · Lighting & Sound Equipment | | | |
| 60102 · Lighting Equipment | 0.00 189.26 | 1,200.00 1,200.00 | -1,200.00 -1,010.74 |
| 60103 · Sound Equipment 60100 · Lighting & Sound Equipment - Other | 678.21 | 0.00 | 678.21 |
| Total 60100 · Lighting & Sound Equipment | 867.47 | 2,400.00 | -1,532.53 |
| 60110 · Theatre Tools | 9.51 | 1,200.00 | -1,190.49 |
| Total 6010 · Theatre Equipment | 876.98 | 3,600.00 | -2,723.02 |
| 6011 · Improvements 60114 · HVAC Heating | 1,119.00 | 0.00 | 1,119.00 |
| Total 6011 · Improvements | | 0.00 | 16,839.75 |
| 6012 · Thtre-Repairs & Maintenance | .5,55517 | 3.00 | .0,000.10 |
| 6012-1 · Parking | 1,911.25 | 0.00 | 1,911.25 |
| 6012 · Thtre-Repairs & Maintenance - Other | 3,850.43 | 1,800.00 | 2,050.43 |
| Total 6012 · Thtre-Repairs & Maintenance | 5,761.68 | 1,800.00 | 3,961.68 |
| 6013 · Thtre-General Supplies 6014 · Royalties | 645.37 12,796.61 | 900.00 10,500.00 | -254.63 2,296.61 |
| • | , | | · |
| 6016 · Credit Card Fees 6017 · Arts People Fees | 4,827.91 3,139.05 | 4,020.00 3,540.00 | 807.91 -400.95 |
| 6018 · Thtre-Rent(50%) | 7,731.00 | 7,800.00 | -69.00 |
| 6019 · BGE-T 039624 | 4,779.43 | 5,400.00 | -620.57 |
| 6020 · Thtre-Salary(40%) 6021 · Printing (Ink Cost) | 19,268.05 4,122.91 | 15,000.00 | 4,268.05 |
| 6022 · PhotoCall | 950.00 | 4,980.00 1,380.00 | -857.09 -430.00 |
| 6023 · Thtre-Comins60% | 1,594.38 | 1,100.00 | 494.38 |
| 6024 · Scripts | 169.54 | 2,100.00 | -1,930.46 |
| 6025 · Benefit Payment | 50.00 | 0.00 | 50,00 |
| 6027 · Relocation Fees 6000 · Theatre Expenses - Other | 2,511.00 6.72 | 0.00 0.00 | 2,511.00 6,72 |
| Total 6000 · Theatre Expenses | 109,594.07 | | |
| • | , | 76,280.00 | 33,314.07 |
| 6028 · Professional Development Course 66000 · Payroll Exp-Taxes | 550.06 1,264.13 | 0.00 1,457.14 | 550.06 -193.01 |
| 66900 · Reconciliation Discrepancies | -1,122.72 | 0.00 | -1,122.72 |
| 7000 - Educational Programs | | | |
| 7100 · Academy Expenses 7101 · Acad-Staff | | | |
| 7101a · Acad-Ed Director | 9,000.00 | 10,500.00 | -1,500.00 |
| 7101b · Acad-Workshop Instructor | 1,350.00 | 1,500,00 | -150.00 |
| 7101c · Acad-US-Classical Theatre 7101d · Acad-US-Musical Theatre | 1,350.00 0.00 | 1,500.00 1,500.00 | -150.00 |
| 71010 · Acad-Os-Musicai i fileatre 7101e · Acad-LowerSchool II | 1,300.00 | 1,300.00 | -1,500.00 0.00 |
| 7101f · Acad-LowerSchool I | 1,300.00 | 1,300.00 | 0.00 |
| 7101g · After-School Program | 965.98 | 1,500.00 | -534.02 |
| 7101i · Acad-Interns 7101j · InternStipend | 1,500.00 0.00 | 1,600.00 3,600.00 | -100.00 -3,600.00 |
| 7101k - AcadAdminCoordinator | 3,600.00 | 3,600.00 | 0.00 |
| 7101I · Acad-Schl- CurriculumInstructor 7101z · Acad-ExeDirector-Acad (20%) | 1,937.50 3,200.00 | 0.00 2,100.00 | 1,937.50 1,100.00 |
| Total 7101 · Acad-Staff | 25,503.48 | 30,000.00 | -4,496,52 |
| 7102 · Acad-Supplies&Materials | 878.19 | 800.00 | 78.19 |
| 7103 · Meals-Academy | 172.38 | 300.00 | -127.62 |

SPOTLIGHTERS Profit & Loss Budget vs. Actual

| | Sep '15 - Aug 16 | Budget | \$ Over Budget |
|---|------------------|------------|----------------|
| 7104 · Promotional-Academy | 1,926.92 | 500.00 | 1,426.92 |
| 7105 · Acad-Rent (20%) | 5,342.40 | 3,120.00 | 2,222.40 |
| 7106 · BGE-A 87264 | 0.00 | 600.00 | -600.00 |
| 7107 · Acad Insurance | 268.87 | 340.00 | -71.13 |
| Total 7100 · Academy Expenses | 34,092.24 | 35,660.00 | -1,567.76 |
| 7200 · Seminars & Workshops | | | |
| 7201 · Workshop-Staff | 375.00 | 0.00 | 375.00 |
| Total 7200 · Seminars & Workshops | 698.56 | 0.00 | 698.56 |
| 7300 · Acad - Prof Development | 45.00 | 0.00 | 45.00 |
| Total 7000 · Educational Programs | 34,835.80 | 35,660.00 | -824.20 |
| 8000 · House Expenses | | | |
| 8003 · Receptions | | | |
| 8003-O · Receptions Other | 2.75 | 0.00 | 2.75 |
| 8003-P · Reception Supplies | 198.50 | 0.00 | 198,50 |
| Total 8003 · Receptions | 201.25 | 0.00 | 201.25 |
| 8004 · Hse-Rent(20%) | 3,092.40 | 3,120.00 | -27.60 |
| 8005 · Hse-Repairs&Maintenance | 613.06 | 360.00 | 253.06 |
| 8006 · Sales Tax | 147.86 | 240.00 | -92.14 |
| 8009 · Concession Supplies | 3,607.23 | 3,300.00 | 307.23 |
| 8010 · Souvenir Cost | 1,230.00 | 0.00 | 1,230.00 |
| Total 8000 · House Expenses | 8,891.80 | 7,020.00 | 1,871.80 |
| 9000 · Grant & Donations Expenses | | | |
| 9005 · Development-Sal(20%) | 3,336.00 | 2,160.00 | 1,176.00 |
| 9006 · Development-Rent(10%) | 1,546.20 | 1,560.00 | -13.80 |
| Total 9000 · Grant & Donations Expenses | 5,447.20 | 3,720.00 | 1,727.20 |
| 9500 · AHC Expenses | | | |
| 9501 · AHC Advertising | 0.00 | 500.00 | -500.00 |
| 9502 · AHC Catering | 2,089.53 | 4,000.00 | -1,910.47 |
| 9503 · AHC Production | 0.00 | 700.00 | -700.00 |
| 9504 AHC Promotional Materials | 105.82 | 175.00 | -69.18 |
| 9506 · AHC AuctionExpense | 49.83 | 955.00 | -905.17 |
| Total 9500 · AHC Expenses | 2,245.18 | 6,330.00 | -4,084.82 |
| Total Expense | 174,023.98 | 150,332.76 | 23,691.22 |
| Net Ordinary Income | 9,492.49 | 82.24 | 9,410.25 |
| Net Income | 9,492.49 | 82.24 | 9,410.25 |

| # Perf Tkts | 10 M M C M 10 10 M M 10 + | Ave Seats Sales 36.54 \$ 6 42.92 \$ 34.56 \$ 7 35.56 \$ 37.15 \$ 60.31 \$ 14.08 \$ 7 50.50 \$ 60.31 \$ 14.08 \$ 7 50.50 \$ 67.00 \$ 37.15 \$ 67.15 | ,894.00 ,464.00 ,606.00 ,653.00 ,812.00 | ve Tkt 14.51 15.17 | 1 1 1 1 | Ļφ | NET 5 \$6,629 | % Fee of Gross \$ | % C Gro | |
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| TOTAL (123) 9 | 268 | 29.78 | 3,802.00 | 14.19 | 45.81% \$ 180 | 180.13 | € | \$ 4,440.05 | \$ 133.10 \$ | (951.28) |
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Education Programs Spotlighters Theatre

Young Actors Academy Fall After-School Program:

We have classes ready to start the week of September 26th.

We have 2 students signed up for the Actors Tool Box K-3 class.

We have 3 students signed up for the Actors Tool Box 4-8 class.

We need to have at least 6 students signed up for a class in order for the class to be offered.

Young Actors Academy Summer Program:

The dates of the summer program were from July 11th – August 12th.

Lower School Students: 14 Upper School Students: 8

Attendance for Upper School Performance: 84 tickets / \$946 Ticket Sales

In School Programs:

City Neighbors High School – We are offering an Actors Tool Box class for students in Grades 9-12. There are 22 students in the class. We are offering two class of the Actors Tool Box, each lasting 10 weeks, to cover the first semester. The class takes place on Mondays, Tuesdays, Thursdays, and Fridays from 2:00 P.M - 3:00 P.M, and on Wednesdays from 11:00 A.M - 11:40 A.M.

Lance Bankerd is the instructor for the class, and Chelbi Dickens is the Teaching Assistant for the class. During each Actors Tool Box program, the students will study workshops in the following areas of theatre: Make-up, Masks and Movement, Stage Combat, and Musical Theatre. Through studying Musical Theatre, the students will be able to decide whether they would like to perform in a Musical, or in a Comedy or Drama for the final production.

For the second semester, the students will work on a full production. If the student decide that they would like to perform in a Muscial Theatre production, Lance Bankers and Billy Georg will be the Instructors. If the students decide that they would like to perform in a Comedy or Drama, Lance Bankerd and Chelbi Dickens will the Instructors.

The entire program will total a cost of \$12,987.

North Bend Elementary School – We are offering an Actors Tool Box class to 20 students in Grades 3-5. The class will take place on Tuesdays from September 13th – December 20th. The first 2 classes will last for one hour, all the other classes will last for 1 and ½ hours. The students will learn about character development, using your voice in a theatrical production, and working as an ensemble. The students will create their own story, which they will perform as a production. Tavish Forsyth is the Lead Instructors, and Charlotte Bent is the Teaching Assistant. The students will perform their final production on December 20th.

The entire program will total a cost of \$950.

Mount Royal Elementary School – We are offering a Musical Theatre class to 12 students in Grades K-3. Billy Georg will be the Lead Instructor for the class. The class will take place on Tuesdays from September 20th – December 29th. The class will be from 2:4 P.M – 3:45 P.M. The students will study Musical Theatre will include dancing, singing, projection, and basic music theory. The entire program will total a cost of \$325.

THE BENEFITS OF MEMBERSHIP

Downtown Partnership of Baltimore is your connection to everything that's happening in Maryland's largest business center, cultural district, and fastest-growing neighborhoods. More than 650 companies from around the region — ranging from large businesses and non-profits to small entrepreneurial firms — are members of Downtown Partnership. Membership gets you special access to Downtown news and information, networking opportunities, and marketing promotions. And, our web and social media tools help everyone find dining, shopping, events, a place to live or start a business.

From our State of Downtown Breakfast to our Annual Meeting and all of the events in between, DPOB works to create professional relationships in Baltimore City, the region's largest business and residential center. We believe that a connected Downtown is a strong Downtown, and our members agree. Becoming a member is an investment in your business, and an investment in Downtown.

MEMBERS RECEIVE THE FOLLOWING BENEFITS

- Free admission to networking events that draw thousands of regional business and civic leaders, including our State of Downtown Breakfast and industry-specific receptions
- Discounted tickets to our Annual Meeting, with over 700 regional businesses represented
- Priority access to sponsorship opportunities for major events such as the Annual Meeting,
 Monument Lighting, and Pratt Street Farmer's Market
- Company listing on The Partnership's online membership directory and B2B referals
- Access to the "Members-Only" section of our website to make direct connections with other members
- Opportunity to post events/promotions in monthly emails to over 15,000 residents and employees
- Free admission to Spring Networking Reception and Downtown 101 Event
- Ability to access specific details about Downtown development news
- Access to a development database with inventories and development pipelines for Downtown Baltimore real estate
- Advocacy and promotion opportunity to be included in events promoting Downtown and campaigns aimed at business and residential recruitment
- Mailing labels, free once per year, to Downtown Partnership's membership base and contacts
- Opportunity to be featured on digital billboard at Penn Station (166,000 monthly views)
- Opportunity for consumer focused promotions to be included in residential outreach communications
- Opportunity to be interviewed on DPOB Downtown Upload, weekly podcast on WTMD (200K impressions annually)
- Opportunity to have consumer promotions featured on DPOB social media (*as approved by DPOB Marketing team)

Education Committee Notes

We would like to offer an adult class to audience members. This class would be all-inclusive of a production in a day. The class would focus on sound, lighting, set design, make-up, costume, and direction.

We would have actors present a reading, and audience members would be able to see how the various aspects of a production work.

We would ask audience members if they would be interested in taking a class which focuses on how to give a speech, and how to overcome nerves.

Within the class, we would also focus on actors super objectives. The idea of the class would be how to put together a production in a day for an audience member.

Name for the class: How to be a more informed audience member.